



OIDP Afrique IOPD Africa



International Observatory of
Participatory Democracy -Africa

IOPD Africa

Management Report 2019-2021

LES JEUDIS DE L'EXCELLENCE TERRITORIALE

Dissémination des bonnes pratiques et innovations primées au cours de deux éditions du Prix d'Excellence du Leadership Local



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Mamadou Bachir KANOUTE

Coordinator for Africa

December 2021



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Foreword



The African Office of the International Observatory of Participatory Democracy (IOPD Africa) was officially created on December 7, 2012, during a meeting on the sidelines of the AFRICITIES Summit held in Dakar. The solemn ceremony was chaired by the Minister of Territorial Development and Local Authorities of Senegal, the Director of the Office of Projects of UN-Habitat, the Secretary General of the International Observatory of Participatory Democracy, the President of the Union of Local Elected Associations of Senegal and in the presence of 156 participants from 13 African countries.

The major objectives of the IOPD are to promote participatory democracy, share achievements and support the institutionalization of the participatory democracy approach in public policies.

This report covers the two previous years (2019/2020 and 2020/2021). At the end of the ninth year, progress has been made on the three components which constitute the heart of the Observatory's activity, namely the Experimentation component, the Development of Intervention Capacities component and the Influence, Advocacy and Networking component. .

Thus, on the Experimentation component, a tool for the dematerialization of the collection of municipal taxes was tested in Senegal and constitutes a major advance in the prevention and fight against corruption and tax evasion and the deepening of financial decentralization, especially in its local resource mobilization component. On the Influence, Advocacy and Networking component, IOPD Africa took part in major activities such as the 10th World Urban Forum held in Abu Dhabi. At the outbreak of the COVID-19 pandemic, IOPD Africa launched a series of sub-regional consultations, on the theme "**Responses of cities and territories in the management of the coronavirus pandemic in Africa**". As for the Capacity Development component, local actors from various backgrounds were trained on the themes of local economic development, participatory budgeting, but also the preparation and financing of investment projects.

At the political level, the 2019-2021 period saw the implementation of the recommendations of the 19th General Assembly of the IOPD, during which it was decided to finalize the installation of the political bodies of the Observatory in the different sub-regions of the continent.

In perspective, the appointment of an operational focal point in each sub-region of the continent, as well as the strengthening of communication, resource mobilization and capacity building strategies are expected.

Finally, we extend our thanks to all of our partners for having participated in the success of our activities and thus contributed to the accomplishment of our missions over the past two years.

Bachir KANOUTE
Coordinator for Africa

Reminder of the missions of the IOPD

The International Observatory of Participatory Democracy, which was created in 2001, is a space open to cities, civil society organizations, universities and research centers wishing to know, exchange or apply participatory democracy approaches at the local level to deepen democracy in local governance.

Since 2006, the IOPD has been working in collaboration with the organization United Cities and Local Governments (UCLG), in particular on the articulation of a joint framework with the Commission for Social Inclusion and Participatory Democracy. The IOPD also works with other city networks, notably METROPOLIS.

Among the achievements, we can cite the organization of an international conference each year which makes it possible to advance in the debate on participatory democracy and to share experiences and achievements in this field. The IOPD has also set up the "Good Practice in Citizen Participation" Prize, the objective of which is to reward innovative experiences in the field of participatory democracy that promote the participation and involvement of citizens in the processes of development and implementation of public policies.

Its mandate is to promote throughout the world, approaches and policies that promote the involvement of citizens in public governance, through mechanisms of citizen participation, open government, transparency of policies, open governance, etc.

The major objectives of the Observatory are to: constitute the main network of cities and institutions in the world in terms of citizen participation; promote participatory democracy; stimulate cooperation between local governments based on the exchange of experiences; establish a mechanism for monitoring the state of participatory democracy in the world.

Specifically, the Observatory for Africa aims to:

- Observing, monitoring and making visible BP experiences in Africa
- Supporting implementation and strengthening PB processes in Africa
- Capitalize on BP's African experiences to share with the rest of the world
- Generalize and support the institutionalization of the PB approach in public policies

Activities implemented during the period 2019-2021

A. Experimentation / Project Component

I. YTAX, a digital system for collecting municipal taxes

YTAX (Yeelen Taxe in long version), which in national languages means *transparency, smile and light on taxes*, is a digital platform dedicated to the collection of municipal taxes to improve the mobilization of local resources, strengthen transparency and fight against corruption and tax evasion. The YTAX system integrates the various operations carried out by stakeholders in the local tax chain to:

- Map and make reliable the tax base of the municipality thanks to a geolocation of the collecting agents and the taxpayers.
- Collect and record the various municipal taxes which are regularly updated thanks to reliable financial statements generated, with the reporting and recovery of municipal taxation that can be carried out.
- Make the tax chain transparent and share financial information with key players representing the State, local authorities and populations.



Picture 1: Overview of the Ytax device

Since January 1, 2021, the system has been tested in 4 municipalities in Senegal: Bagadadji, Kédougou, Koumpentoum and Tanaff. After three (3) months of implementation, YTAX has boosted tax collection, which has resulted in an overall increase in collection in all municipalities. Below is the table of changes in fundraising compared to the previous year (due to the outbreak of the Covid-19 pandemic in 2020, 2019 was taken as the reference year).

Municipalities	COLLECTION LEVEL		Evolution
	BEFORE YTAX (2019)	WITH YTAX	
Bagadadji	XOF 0	XOF 327,850	-
Kedougou	XOF 3,503,604	XOF 9,430,250	169%
Koumpentum	XOF 512,976	XOF 1,842,200	259%
Tanaff	XOF 464,922	XOF 1,480,500	218%

II. Local Leadership Excellence Award – 3rd Edition

1. First edition in digital format

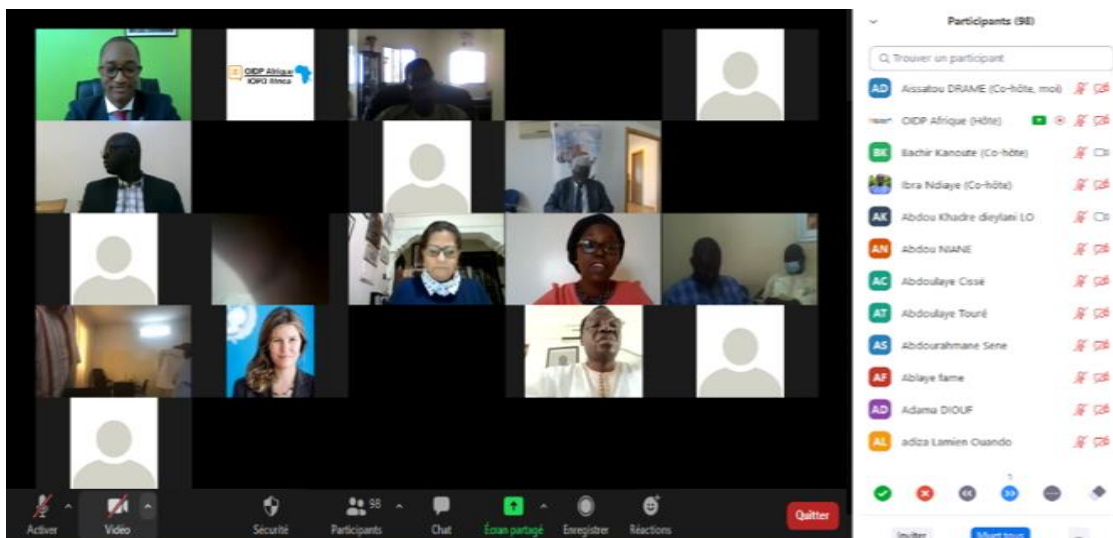


Picture 2: PELL 3rd Edition Launch Flyer

The third edition of the Local Leadership Excellence Award (PELL 2020), held in a digital format, given the context of the COVID 19 pandemic, was launched on November 05, 2020 on Zoom, by Enda ECOPOP in collaboration with the Union of Associations of Local Elected Officials (UAEL), the National Local Development Program (PNDL) and the International Observatory of Participatory Democracy (IOPD Africa) under the institutional anchoring of the Ministry of Territorial Communities, Development and of Territorial Development (MCTDAT).

This digital edition aimed on the one hand to popularize and disseminate the good practices and innovations awarded during the two previous editions to strengthen the management and sharing of knowledge with the general public, learning and training for societal transformation, and on the other hand, to maintain a healthy spirit of competition between the winners.

After the launch of this third edition, 7 webinars were held to enable the winners of the previous editions to present good practices and innovations in territorial governance, to share the effects/impacts and to identify the perspectives. All combined, these webinars recorded 36 presentations from local authorities, 4 from journalists-communicators and 1 from researchers.



Picture 3: Virtual Session 3rd Edition of the PELL

2. The Nominees

The presentations made by elected officials, journalists-communicators and academics enabled the members of the scientific committee to make notes on the effects/impacts and prospects of good practices. The webinars were held in the following order:

Date	Categories	Nominees
12 November	Inclusion, Equality and Equity	<ol style="list-style-type: none"> 1. CD Kaolack, 2. Ndiaffate, 3. Ngoundiane, 4. Pikine East, 5. Thieppe
19 November	Effectiveness and Budget Efficiency	<ol style="list-style-type: none"> 1. Diaroume, 2. Mont Rolland, 3. Passy, 4. Thiakhar, 5. Sam Notaire, 6. Yeumbeul Nord
26 November	Territorialization of Public Policies and International Agendas;	<ol style="list-style-type: none"> 1. CD Kaolack, 2. CD Kedougou, 3. CD Louga, 4. CD Saint Louis, 5. Sandiara, 6. City of Thies
03 December	Transparency and Accountability	<ol style="list-style-type: none"> 1. Diaobe Kadendou, 2. CD Kaolack, 3. Medina Yoro Foulah, 4. CD Salemata, 5. City of Thies
10 December	Solidarity and Assistance to vulnerable communities	<ol style="list-style-type: none"> 1. CD Guinguineo, 2. CD Kaffrine, 3. Saint Louis, 4. Sandiara, 5. CD Tivaouane, 6. Ziguinchor
17 December	Participation and Citizen Engagement	<ol style="list-style-type: none"> 1. Dalifort Forail, 2. CD Kaolack, 3. Niakhene, 4. Sandiara, 5. Tambacounda, 6. City of Thies
January 14 2021	Academics/Researchers and Journalists/Communicators	<ul style="list-style-type: none"> • Rougyatou KA (<i>UGB</i>), • Ibrahima DIEDHIOU (<i>2STV</i>), • Cheikh Saad Bou SEYE (<i>Ndar Info</i>), • Ngoundji DIENG (<i>Quotidien</i>), • Maguette NDONG (<i>Le Soleil</i>)

3. The Prize-Giving Ceremony

The Awards ceremony was held on February 26, 2021 on Zoom under the chairmanship of Mr. Etienne TURPIN, Secretary General of the MCTDAT and in the presence of invited personalities from Senegal and African countries. During this ceremony, six (06) local authorities, two (02) journalist-communicators and a doctoral student received their Awards from the hands of the guests of honor.

The awards ceremony started following the screening of the film of the second edition of the PELL. Below are the different award winners:

Category	Winner
Academic – Researcher	Rougyatou KA (UGB)
TV documentary	Sheikh Saad Bou SEYE (Ndar Info)
Press article	Ngoundji DIENG

The award-winning local authorities:

Category	Winner
Effectiveness and budget efficiency	Municipality of Passy
Transparency and accountability	City of Thies
Inclusion, equality and equity	Departmental Council of Kaolack
Solidarity and assistance to vulnerable communities	Departmental Council of Tivaouane
Citizen participation and engagement	Municipality of Niakhene
Territorialization of policies policies and international development agendas	Municipality of Sandiara

It was also an opportunity for the Chairman of the Scientific Committee to present the memorandum with the main recommendations to the authorities and various stakeholders, with the aim of improving the decentralization framework in Senegal.

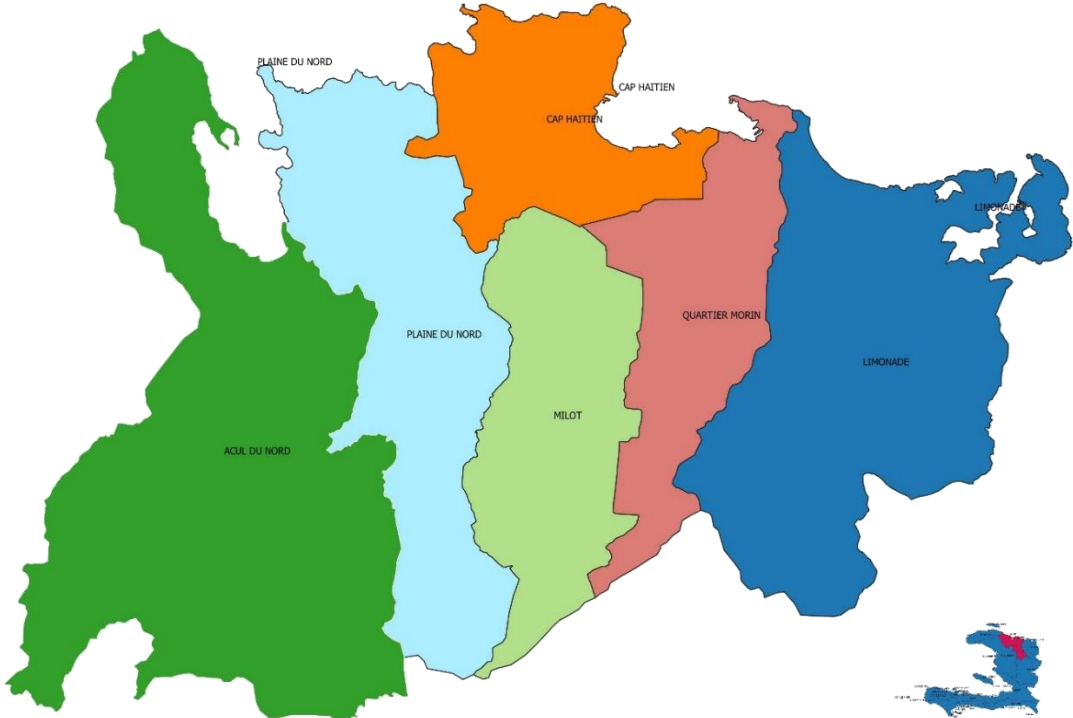
III. Municipal Development and Urban Resilience Project (MDUR) - Haiti

The Municipal Development and Urban Resilience (MDUR) project, initiated by the Government of Haiti (GoH) and the World Bank (WB), is an initiative that aims at increasing the institutional capacities of municipalities in the metropolitan area of Cap-Haitien for the improvement of resilient infrastructure services.

The project is articulated around 4 components, we intervene in component 1, relating to Support for municipal investments, capacity building and strategic planning which will support the six municipalities of the metropolitan region of Cap Haitien to enable them to plan , finance and manage resilient infrastructure, provide services and develop local development plans.

One of the fundamental principles of this component is the participation of communities in decision-making in order to ensure more sustainable results. The second principle is to enable municipalities to build their capacity through learning, doing and implementing sub-projects.

In terms of implementation, a training workshop for facilitators and municipal officials on participatory budgeting was held during the 3rd quarter of project implementation. And during the 4th quarter, facilitators from the six (6) target municipalities were supported in the development of action plans for the implementation of the Participatory Budget approach, the time frame of the PB process in Haiti and the methodology guide for the PB approach in Haiti.



Picture 4: Map of the 6 intervention municipalities of Cap Haitien

IV. Local Citizen Offensive for the fight against Corruption and Money Laundering (OFFLOCC)

The implementation of Senegal's economic and social policy is based on the strengthening of local governance and the promotion of the viability of territories, in particular through the alignment of public expenditure structures concerning aspects related to development priorities, the promotion of ethics, transparency and rendering of accounts and the efficiency of public expenditure. This policy also contributes to strengthening community resilience and the living conditions of populations by improving their access to basic social services and urban facilities.

However, it is to be feared that these important normative and regulatory reforms will also lead to the decentralization of corrupt practices from the central level to local authorities, which are still fragile and lack technical, institutional and managerial capacities. Especially since the long-awaited improvements in the framework and living conditions of populations in local authorities are slow to materialize. It must be admitted that these transferred responsibilities and powers have not been fully assumed by the local authorities, which have not yet managed to play their role of promoter and catalyst of territorial development.

It is within this framework that the OFFLOCC project, financed by the European Union and implemented by Enda ECOPOP from January 2019 to May 2021 in 7 municipalities of Senegal is included: Sédhiou (Sedhiou region), Diaobé-Kadendou (region of Kolda), Kédougou (region Kédougou), Diourbel and Dangalma (Diourbel region), Cayar (Thies region) and Dalifort (Dakar region). The objective is to provide better community resilience by strengthening citizen participation and engagement as well as empowering decision makers in the fight against corruption, money laundering and tax evasion through the improvement of the financial situation of local authorities.

After nearly two years of implementation, the project has achieved the following results:

- Citizens and key decision-makers are made aware of and mobilized around initiatives to combat fraud, corruption and money laundering. The deliberations of the municipal councils of the 07 municipalities on the acceptance of the OFFLOCC project reflect the commitment of elected officials in the process of preventing and fighting against corruption. The participation of public and private institutions, the media, civil society, decentralized technical services, community leaders, CBOs and populations in the project implementation process shows a clear interest in the issue of corruption in all scales and particularly at the territorial ones. Thus, 533 (five hundred and thirty-three) key players were directly sensitized and mobilized around the OFFLOCC project initiative at national and territorial level. Similarly, thousands of people are informed and sensitized through the media and radio waves mobilized for a wider dissemination of the project initiative.
- Coaches and reformers are trained in approaches, methods and tools for preventing and fighting corruption, fraud and money laundering in local authorities and communities. The project carried out a mapping of actors, a baseline/diagnosis of activities vulnerable to corruption and training and awareness-raising for elected officials and territorial actors. Thus, 178 actors were identified in the mapping of actors and these same actors took part in the focus groups and the restitution workshop. The foundations for sustainability and sustainability of the action are laid with the training of stable staff within the RDAs. Similarly, scaling up has already been sketched out to reach other municipalities in the Kolda Region, thanks to collaboration with the Local Governance for Development Program funded by USAID (USAID GoLD Program) with which a synergy plan is drawn up to increase training in the municipalities of Kolda and Sinthiang Koundara in the Kolda region.

- The diagnosis of activities vulnerable to corruption and rapid results initiatives (RRI) is developed and validated using a participatory and inclusive approach. The process began with the establishment of Baselines on activities vulnerable to fraud, corruption and money laundering. This activity made it possible to mobilize 189 local actors to discuss in an open manner and in an organized framework to identify and analyze activities vulnerable to corruption, fraud and money laundering. As a follow-up, the local actors relied on the results of the Baseline studies to proceed with the development of action plans to fight against corruption, fraud and money laundering. Seven (7) action plans have been developed, validated and are being implemented by the coalitions of actors.

YECITE – a citizen feedback application – which was provided to members of stakeholder coalitions is the major social and technological innovation of the project. The 80 members of the coalitions benefited from two empowerment sessions on the application. Indeed, this citizen feedback application has enabled members of coalitions of actors in the fight against corruption and money laundering to alert or give testimonies on cases of corruption or on good governance practices. The alerts and/or testimonials are documented by the coalition and transmitted to the municipal authorities for consideration of the appropriate solutions.

About twenty alerts and testimonies are made during year 2 through YECITE by the populations which demonstrate their commitment in the fight against corruption and money laundering. These alerts or cases of corruption are being processed within the coalitions.

jobs done	Expected results	Results obtained
Establishment of a coalition of actors	6 coalitions to install 180 participants expected	7 installed 198 attendees
Identification session of Rapid Results Initiatives (RRI)	6 municipalities to support 6 expected action plans	7 municipalities supported 7 action plans developed
Support in the implementation of plans action	6 municipalities to support	7 municipalities supported
Design and production of the virtual teleworking platform	Design of a platform	1 platform designed
Provision to facilitators of a technical kit made up of YECITE	70 kits to distribute	74 kits distributed

Flyers and posters distributed	2000 planned	2480 distributed
Community feedback workshop on action plans	6 workshops planned 180 participants expected	6 workshops held 185 attendees
Mid-term evaluation	A planned evaluation An evaluation report awaited	1 assessment conducted 1 report available

V. Open Government Partnership

The Open Government Partnership (OGP) is a multilateral initiative launched in September 2011 and globally brings together 79 member countries as well as 1,000 civil society organizations. It aims to promote the transparency of public action and new, more open forms of collaboration between the Government and civil society. This approach is facilitated thanks to the financial support of the French Development Agency (AFD) within the framework of the Support Project for Open Governments (PAGOF) implemented by CFI (French Agency for Media Cooperation) and Expertise France. In collaboration with the Ministry of Justice, focal point of the PGO, Enda ECOPOP provides support for the process of formulating the National Action Plan.

The PGO is based on four founding principles, which are: i) improving access to information for governments and administrations, ii) citizen participation and commitment in public management, iii) establishing exemplary standards of professional integrity in administrations and finally iv) improving access to new technologies for greater openness and increased accountability.



In a partnership framework bringing together the administration and civil society, **Senegal** has co-constructed its first national PGO action plan, awaiting adoption by the National Assembly and published on the PGO website. The action plan for the next three years focuses on three priorities: i) improving transparency in public management and access to

information, ii) improving access to public service and the quality of services provided to users-customers and finally iii) strengthening citizen participation and commitment.

In **the Democratic Republic of Congo**, in the province of Kinshasa, Collectif 24, a platform for Congolese CSOs and a member of the IOPD, supported the participatory budget committees of the municipalities of Barumbu and Ngaba in the monitoring and control of the works carried out by the municipalities as part of the PB for the 2021 financial year.

For this year, the priorities of the municipality of Barumbu were related to the Hygiene component and have been taken into account. In terms of achievements, four (4) public toilets have been set up, of which three (3) are still under construction and one is already operational. The rate of completion of the works is thus 55%, the cleaning of the rivers not having yet been taken into account.



Picture 5: Press Briefing by Guillaume Ilunga, Mayor of Barumbu – DR Congo

As for the municipality of Ngaba, in its 2021 participatory budgeting exercise, the priorities defined also related to the construction of works for the general interest of this municipality. These include the construction of a public toilet for the benefit of the population of the municipality. Similarly, footbridges have been built to facilitate the movement of populations (the municipality does not have a gutter and is known to be a marshy area). The participatory budget of the municipality of Ngaba is estimated at 12 thousand dollars, equivalent to 30% of the overall budget of the municipality, which amounts to 40 thousand US dollars.

B. Influence, Advocacy and Networking component

VI. Participation in the 10th^{Edition} of the World Urban Forum

The 10th edition of the World Urban Forum took place from February 8 to 13 in Abu Dhabi (United Arab Emirates), with the participation of more than 13,000 people from more than 168 countries.

The event was organized by UN-Habitat for the first time in an Arab country and the theme of this edition was "Cities of opportunities: connecting culture and innovation". UCLG and IOPD work to put local communities at the center of the implementation of the SDGs, with real political and financial decentralization, and with a culture of political participation and social innovation at the heart of governance. Thus, the IOPD organized and actively participated in the following sessions, emphasizing the importance of citizen participation and the localization of the SDGs for their effective implementation.

1. Session 1: City governance, culture and localization of the SDGs

This session took place on Monday February 10 in the *SDGs in Action space* and was moderated by Mr. Alioune Badiane, President of Think Tank Africa - TUTTA. Speakers present were Nelly Ouassenan, deputy mayor of the city of Cocody, Côte d'Ivoire, Baba Ndiaye, President of the Departmental Council of Kaolack in Senegal, Adrià Duarte, IOPD Coordinator, Giovanni Allegretti, researcher for the Center for Social Studies at the University of Coimbra and Yves Cabannes from University College London. Bachir Kanouté, Executive Coordinator of Enda ECOPOP and IOPD Africa, presented the session.



Figure 6: Session on City Governance, Culture and Localization of the SDGs

2. Session 2: Participatory practices and the right to the city at the heart of urban innovation

This session organized by the IOPD took place on Monday 10 in the afternoon. Adrià Duarte, coordinator of the IOPD, presented and moderated the session in which various city representatives and experts shared their experiences of urban innovation channeled through citizen participation.

Bachir Kanouté from Enda ECOPOP, Senegal, presented the role of participatory budgets in Africa to achieve sustainable development and the right to the city. Giovanni Allegretti presented different innovative experiences of Italian cities and regions and underlined the importance of institutionalizing participation policies. Finally, Nelly Ouassenan, Deputy Mayor of Cocody, explained the difficulties and challenges facing local government in Africa. Thus, the town hall of Cocody decided to decentralize its action in order to better focus on the problems in each area.



Figure 7: Session on Participatory practices and the right to the city at the heart of urban innovation

VII. Regional consultations on the Management of COVID-19 from the Territories

The Africa office of the International Observatory of Participatory Democracy (IOPD Africa) launched sub-regional consultations on the theme “Responses of cities and territories in the management of the coronavirus pandemic in Africa”. These consultations aimed to share and discuss the evolution of the Covid-19 pandemic in African cities through lived experiences, impacts (on local development, democracy, citizen participation, etc.) and resilience strategies.

Taking into account the reality of social distancing in the context of the coronavirus pandemic, the consultations were held in the form of 2 hour 30 minute webinars on Zoom. They took place in two stages:

- A framing webinar and launch of the regional consultation, held on xxx July 2020 and having recorded the participation of the President of the International Observatory of Participatory Democracy (IOPD), of the African Union through Its Commissioner xxx, the Director Africa of the United Nations Human Settlements Program (UN Habitat), the Secretary General of United Cities and Local Governments of Africa (UCLG Africa), etc.
- 5 consultation webinars, one for each of the sub-regions of Africa. Each consultation recorded the participation of a Minister or representative of the government of the sub-region, a Mayor, a representative of support structures for local authorities, a representative of civil society, an academic, a representative of technical partners and financial.

Each webinar had the highlights of the opening speech, followed by presentations of country experiences and discussions with the public. The presentation, by the coordinator, of the development prospects of the IOPD in Africa and the synthesis put an end to the exchanges.

Thus, 18 African countries were able to participate and share during webinars on the context of the outbreak of the pandemic in their respective countries, the experience and evolution of the pandemic, the management and measures taken by the central government and local governments. These countries also shared the impacts of the pandemic (on the local economy,

democracy, citizen participation, etc.), and identified avenues for response and resilience in order to better prepare for the post-COVID period. In terms of audience, participants from 31 African countries and around the world were able to follow and contribute to the exchanges.

1. Format of Consultations

Taking into account the reality of social distancing, the consultations were held in the form of 2 hour 30 minute webinars on Zoom. They took place in 2 highlights (a regional consultation for the launch and framing, and 5 sub-regional consultations) in the following format:

Activities	Timing
- Opening remarks	40 mins
- Presentations of Experiences	60 mins
- Exchanges with the public	30 mins
- Presentation of the development prospects of IOPD Africa	15 mins
- Synthesis and Closing	5 mins

Thanks to this approach, representatives of 18 African countries exchanged during webinars on the context of the outbreak of the pandemic in their respective countries, its evolution and the measures that have been taken by the central government and local governments. These countries also shared the impacts of the pandemic (on the local economy, democracy, citizen participation, etc.), and tried to identify avenues for response and resilience in order to better prepare for the post-COVID period. In terms of audience, 369 participants from 31 African countries and around the world were able to take part and contribute to the discussions on all the consultations. For each sub-region, the consultations were chaired by the President of the IOPD and moderated by the Africa Coordinator of the IOPD. These consultations saw the participation of local authorities, officials of the IOPD and various partner institutions, in order to share their experiences of the management of the pandemic at the level of the territories, in their respective countries.



Figure 8: COVID Consultations Launch Session – IOPD Africa

2. Stakeholders

Session	Partic.	Speeches	Sharing Experiences
launch	98 attendees	<ul style="list-style-type: none"> • Mr. Jean-Marc YACE , Mayor of the City of Cocody, President IOPD, COTE D'IVOIRE • Her Excellency, Mrs. Minata Samate CESSOUMA , Commissioner for Political Affairs of the African Union, Addis Ababa/ETHIOPIA • Mr. Jean Pierre Elong MBASSI , Secretary General, UCLG Africa, Rabat/MOROCCO • Mr. Oumar SYLLA , Director of the Africa Office of UN Habitat, Nairobi/KENYA • Mr. Luc DORAY , Secretary General OCPM, Montreal/CANADA 	<ul style="list-style-type: none"> • Mrs. Bleue Régine TSOUNGUI OBAMA, Mayor of Ngomedzap Municipality, CAMEROON • Mr. Mohamed SEFIANI, Mayor of the city of Chefchaouen, MOROCCO
West Africa	62 attendees	<ul style="list-style-type: none"> • Mr. Jean-Marc YACE , Mayor of the City of Cocody, President IOPD, COTE D'IVOIRE 	<ul style="list-style-type: none"> • Mr. Jean-Jacques YAPO, Director General of the Union of Cities and Municipalities of Côte d'Ivoire (UVICOCI) • Mr. Georges OSEI-BIMPEH, Director SEND West Africa, GHANA • Mr. Yacouba TRAORE, President of the Association of Municipalities of Mali, Mayor of the Municipality of Tangadougou, MALI • Mr. Saer NDAO, Governor of the Region of Kédougou
North Africa	70 attendees	<ul style="list-style-type: none"> • Mrs. Nelly OUASSENAN, Deputy Mayor of the city of Cocody, COTE D'IVOIRE • Mr. Jean Pierre ELONG MBASSI, Secretary General CGLUA • Mr. Mokhtar HAMAMMI, Former Minister of Local Affairs and Environment of Tunisia • Mr. Hatem GHEMARI, Advisor to the Department of Political Affairs - Arab Maghreb Union 	<ul style="list-style-type: none"> • Mr. Abdi HORMA, Director of Territorial Communities, MAURITANIA • Dr. Neila AKRIMI, Director General CILG-VNGi, TUNISIA
Central Africa	35 attendees	<ul style="list-style-type: none"> • Mr. Jean-Marc YACE, Mayor of the city of Cocody, President of the IOPD • HE Azarias RUBERWA MANYWA, Minister of Decentralization and Institutional Reforms, DR Congo • Mr. Jean Pierre ELONG MBASSI, Secretary General CGLUA 	<ul style="list-style-type: none"> • Mr. Paul KAMPAKOL, Coordinator of Civil Society Organizations for support in the response to COVID19, Republic of Congo • Mr. Georges TSHIONZA MATA, COREF Technical Assistant, in charge of Transparency of Public Finances and Citizen Participation, DEMOCRATIC REPUBLIC OF CONGO

East Africa	55 attendees	<ul style="list-style-type: none"> • Mrs. Odette Nzé, Mayor of the city of Cocody, COTE D'IVOIRE • Dr Najat ZARROUK, Director of the Academy of Local Authorities, CGLUA, Rabat, MOROCCO 	<ul style="list-style-type: none"> • Ms. Eva SAWE, Representative Kericho County, KENYA • Mrs Mamy NAROVE, Director of International Relations of the City of Toamasina, MADAGASCAR • Mr. Parfait RANDRIANITOVINA, Deputy Director of the Inclusive Communal Development and Decentralization Project – ProDéCID, GIZ, MADAGASCAR • Vinesh CHINTARAM, Secretary General of the African Union of Architects, MAURITIUS • Mike MABONGA, President of Public Service, Human Resources Network, UGANDA
Southern Africa	49 attendees	<ul style="list-style-type: none"> • Doctor Najat ZARROUK, Director of the Academy of Local Authorities, CGLUA, Rabat, MOROCCO 	<ul style="list-style-type: none"> • Mr. Ernest SUMANI, Coordinator of the Association of Local Governments, ZAMBIA • Mr. Puvendra AKKIAH , IDP Senior Manager, eThekwini Municipality, Durban, SOUTH AFRICA • Pedro LAICE, Head of International Relations and Cooperation, National Association of Municipalities, MOZAMBIQUE • Maria Helena LANGA, Mayor of Mandlakazi, MOZAMBIQUE • Patrick SOKHELA, Department of Civil Service and Administration, SOUTH AFRICA

VIII. Establishment of Political Bodies of the IOPD

The Africa Office of the International Observatory for Participatory Democracy (IOPD Africa) set up its political and operational bodies in the different sub-regions of the African continent (West Africa, East Africa, Central Africa, North Africa and Southern Africa).

This initiative is part of the observatory's development prospects on the continent. During the 19th Assembly of the IOPD, it was decided to initiate a process to endow the IOPD Africa with the political bodies that would ensure the Presidency in the sub-regions and the Presidency at the continental level. Launched on March 30, 2021, four sub-regional consultations were organized successively in West, North, Central and East Africa. The consultation on Southern Africa has been postponed twice. At the end of these caucuses, the chosen representatives are as follows:

Sub-Region	Representatives
West Africa	<ul style="list-style-type: none">• Mr. Baba NDIAYE, President Departmental Council of Kaolack, SENEGAL• Mr. Jean Marc YACE, Mayor of Cocody COTE D'IVOIRE
North Africa	<ul style="list-style-type: none">• Mr. Mohamed SEFIANI, Mayor of the Urban Municipality of Chefchaouen, MOROCCO• Mrs. Imen OUARDANI, Vice-Mayor Municipality of Sousse, TUNISIA
Central Africa	<ul style="list-style-type: none">• Mrs. Monique AYI, Mayor of Dzeng, CAMEROON• Mr. Ghilsain NGUIMBI, Mayor of Dolisie, REPUBLIC OF CONGO
East Africa	<ul style="list-style-type: none">• Mrs. Rondromalala ANDRIAMAHASORO, Mayor of the Municipality of Ampasy Nahampoana, MADAGASCAR
Southern Africa	<ul style="list-style-type: none">• M. Calisto Cossa, Mayor of Matola, MOZAMBIQUE

These political authorities are supplemented by the following representatives:

- Ms. Espérance Mwamikazi, DR CONGO,
- Mr Ernest Zakkiah (Phd), Wits University, SOUTH AFRICA
- Representative TBS N°8 African Union,
- Oumar SYLLA, Director for Africa of UN HABITAT

IX. Virtual Campus of Urban Thinkers - Celebration of World Cities Day on the theme: "Promoting the commitment of Local Authorities and Citizens for the City we need in Africa, at the time of Covid- 19 and beyond"

As part of its strategic partnership with UCLG Africa, the IOPD Africa participated in the Virtual Campus of Urban Thinkers on the theme "**Promoting the commitment of Local Authorities and Citizens for the City we need in Africa, at the Covid-19 time and beyond**". This activity was carried out in partnership and with the support of several other partners

including: UNDESA, UN-Habitat, Cities Alliance, UNESCO, ICESCO, the City of Rabat, the Regional Council of Tourism of the Region of Rabat-Salé Kénitra, Romulado Del Bianco Foundation, Life Beyond Tourism of Florence. The Day of Action was dedicated to Culture and Heritage in the context of the Covid-19 pandemic, in coordination with the African Capitals of Culture (ACC) Program of UCLG-Africa and the City of Rabat .



Figure 9: Virtual Campus Flyer

The objectives of the Virtual Campus were:

- Inform and raise awareness of the current difficulties and challenges in the context of the Covid-19 pandemic;
- Explain and demonstrate what the commitment of Local Authorities and Citizens consists of in times of crisis, such as that of the Covid-19 pandemic;
- Present and share successful experiences in Africa and in different other regions of the world on the concept and approaches of inclusive and participatory engagement in times of crisis;
- Inform, raise awareness, learn, especially from peers, train and build capacity on the Principles of the City We Want, with an emphasis on the principles of engagement, inclusion and local economic development;
- Discuss the impact that the crisis has had on the Culture and Heritage sector.

The event welcomed 200 participants on Zoom and was followed via live Facebook and YouTube by 1,876 people.

X. National Forum on the Support Program for Francophone Open Governments in Togo

The national forum on the support program for Francophone open governments was held on Tuesday, August 17 in Lomé. The meeting was organized by the NGO Support for Development and Community Health (ADESCO), with the support of Expertise France, the French Development Agency and CFI Développement Médias.

This activity is part of the implementation of the project "Awareness-raising and training campaign for Togo's accession to the Open Government Partnership (PGO)" piloted by the NGO ADESCO. The OGP is an international multilateral initiative for government transparency set up in September 2011 and bringing together 75 countries including 9 African states as well as NGOs representing civil society.



Figure 10: PAGOF National Forum - Togo

This national forum brought together 50 actors from the administration, institutions of the Republic, local elected officials, traditional chiefs and representatives of civil society and the media. It aims to provide a platform for raising awareness of the various actors and partners on PAGOF to guide an advocacy process towards national authorities with a view to a decision favorable to Togo's accession to PAGOF by 2022. .

The meeting took place following a participatory approach through panels around themes related to the issue, with the assistance of two resource persons who have a good command of governance issues. Group work on the advances and limits of open government, in particular on the themes of transparency, accountability, integrity and the fight against corruption, citizen participation and the role of ICT for open government, were the main highlights of the meeting encounter.

XI. Contribution to People Powered Activities

People Powered is the global hub for participatory democracy, with a mission to empower citizens by supporting organizations and governments building participatory democracy around the world.

During the year 2021, IOPD Africa contributed to a set of activities organized by People Powered, including:

- Workshop “Designing effective activities for e-learning”
- Seminar on “Impacts of Participatory Budgeting on Education and Learning”
- Seminar on “A global theory of change for participatory budgeting”
- Workshop “Fundraising for participatory democracy programs”
- Contribution to the definition of priority actions of the People Powered 2022 Strategic Plan

C. Strategy and Capacity Development Component

XII. Training Session on Local Economic Development – Tunisia

The international training session on Local Economic Development, held at the Training and Support Center for Decentralization (CFAD) in Tunis from March 3 to 13, 2020 and welcomed participants from Benin, Côte d'Ivoire, Senegal and Tunisia.

It was organized by Enda ECOPOP in partnership with the Training and Support Center for Decentralization (CFAD of Tunisia), the Academy of Local Authorities of United Cities and Local Governments of Africa (ALGA/UCLG Africa), the International Observatory of Participatory Democracy (IOPD Spain) and with the scientific support of UN HABITAT and ECOPLAN (Canada) who produced the didactic materials for the training.



Figure 16: LED training family photo - Tunisia

The overall objective of the session was to create a pool of facilitators and advisers from the administration (central and local), universities and civil society, able to support African local authorities in the implementation of a strategic planning approach to local economic development. Specifically, it involved:

- Train around twenty facilitators and advisers in the concepts, methods and approaches for implementing local economic development in local authorities,

- Develop action plans to support participants in investing, upon their return, the knowledge gained from training in local economic development, in their institutions and territories.

The first part of the international training session was devoted to the introduction to the theoretical concepts of Local Economic Development. The second part of the training was devoted to the methods and techniques of practical support for communities in developing their approach to local economic development. Finally, the third part of the training session was devoted to the development, by the participants, of their action plans for implementing the skills acquired, the evaluation of the session, the certification and the closing of the workshop by the Director General of CFAD.

The closing session was an opportunity for the Executive Coordinator of Enda ECOPOP and the Director General of CFAD to proceed with the signing of the partnership agreement, allowing the two institutions to combine their efforts to strengthen the support capacities of decentralization in the areas of training and networking on various themes related to decentralization, governance, local development and the domestication of the SDGs.



Picture 17: Signature of the partnership agreement between CFAD and enda ECOPOP

XIII. Training Session for Facilitators and Municipal Managers in Participatory Budgeting – Caracol (Haiti)

The training of facilitators and municipal executives in Participatory Budgeting is part of the sub-component 1.2 of the MDUR project, in order to provide institutional and civil society actors with tools enabling them to restore trust between elected officials/decision-makers and citizens through their participation in the life of institutions and public management.



Figure 18: Training Session for Facilitators and Municipal Managers in Participatory Budgeting – Haiti

XIV. Training of technical agents and local actors from the city of Dakar and the municipality of Grand-Yoff on the preparation and financing of investment projects

The training workshops took place from November 24 to December 16, 2020 at the International Center for the Training of Authorities and Leaders (CIFAL) of the City of Dakar, located at SICAP Rue 10 in the Municipality of Grand Dakar, according to the calendar below:

- **Session on project management and administrative capacities:** Tuesday 24, Wednesday 25 and Thursday 26 November
- **Session on water and sanitation:** Tuesday 1, Wednesday 2 and Thursday 3 December
- **Session on urban management:** Monday 14, Tuesday 15, Wednesday 16 December.



Picture 19: Training of technical agents and local actors in the city of Dakar and the municipality of Grand-Yoff

The objectives of holding these training sessions were to:

- Build the capacity of technical services staff of the City of Dakar, members of the steering committee and other key project actors in the areas of 1) urban management, (2) urban water and sanitation, (3) project management and administrative capacity;
- Develop methodologies so that training approaches are firmly rooted in the city's technical services and among participants;
- Implement training approaches in the three areas (1) urban management, (2) urban water and sanitation, (3) project management and administrative capacities;
- Develop relevant training content to make available to participants.

These training sessions allowed participants to exchange and discuss their various experiences in their practices with regard to the implementation and evaluation of development projects.

Overall, the training workshops went well throughout the period with involvement, dynamic participation and clear interest from the participants. On all the themes developed, we noted a lot of exchanges and sharing between the trainers and the participants.



The succession of presentations with group work and case studies for each theme facilitated the content of teaching and learning throughout the duration of the 03 training sessions. The clarity of the presentations and the daily summaries of the activities carried out the day before made it much easier for the participants to understand and master the sessions. The participants all unanimously hailed and approved the participatory approach aroused throughout the training sessions.

Picture 20: Group work training technical agents and local actors in the city of Dakar and the municipality of Grand-Yoff

The synthesis of the various evaluations confirms that the objectives set within the framework of this training are achieved, as well as the expectations of the participants are covered and satisfied. Regarding the training on project management and administrative capacities, out of the 18 participants who completed the evaluation sheets, 16 people considered the training very useful and 02 considered it useful. With regard to the training session on water and sanitation, out of the 19 participants who completed the evaluation sheets, 09 people considered the training very useful and 09 other participants considered it useful, against 01 participants who found this session unhelpful. Finally, the training on urban management recorded 23 people who completed the evaluation sheets, including 17 participants who found the training very useful and 06 participants who found it useful.

On the whole, practically all the participants found the sessions very useful (42/60) to useful (17/60) and would still like to be accompanied in a post-training process in order to deepen the knowledge acquired.

XV. Advocacy Training Workshop for Civil Society Actors for Togo's Accession to OGP

The advocacy training workshop for civil society actors for Togo's accession to OGP, which was held from August 18 to 20, 2021 at the Agora Senghor in Lomé, was implemented by the NGO Support for Development and Community Health (ADESCO), with the support of partners Expertise France, CFI Développement Médias and the French Development Agency (AFD).

The objective of this session was to strengthen the advocacy capacities of civil society actors for Togo's accession to OGP. Mr. Bachir Kanouté, Coordinator of IOPD Africa, as well as resource persons at the national level, renowned for their mastery of governance issues and

known for their practical experience in matters of citizen control of public action have been mobilized for the facilitation of the session.

The training was also an opportunity to present PAGOF and its importance for the governance, transparency and accountability of the governments of the member countries of the Partnership. Similarly, the trainers strengthened the capacities of the participants on advocacy and lobbying for Togo's accession to OGP and presented them with the stages of the process.

Session agenda

	August 18, 2021	August 19, 2021	August 20, 2021
9am-11am	Opening and start-up of the workshop	Sequence 4: Formulating and presenting the messages in terms of political decisions	Sequence 7: Make effective presentations
11am-11.30am	Coffee break		
11.30am-1.30pm	Sequence 1: Introduction to advocacy	Sequence 5: Understanding the decision-making process	Sequence 8: Resource Mobilization for Advocacy
1:30-2:30 p.m.	Lunch break		
2:30 p.m.-5 p.m.	Sequence 2: Choose the advocacy objective Sequence 3: Study of the audience of decision-makers	Sequence 6: Make alliances	Outlook and action plan Workshop Closing

At the end of this capacity building session, it is decided to set up a lobbying and advocacy committee that will go to the administration and target key people to ensure that Togo commits to this process.



Figure 21: Advocacy Training Workshop for Togo's Accession to OGP

D. Budget 2020-2021

The budget for the 2020 and 2021 financial years of the IOPD Africa Region Office amounts to a total amount of **XOF 80,861,688**, distributed as follows:

	2020	2021
Staff	18,636,756	23,339,256
Process Support	4,500,000	4,500,000
Visibility	2,400,000	3,669,000
Travel, Transportation and Pickup	13,766,874	6,049,802
Offices and Rental Charges	2,000,000	2,000,000
Total	41,303,630	39,558,058

E. Perspectives in 2022

During the next financial year 2022, the following areas of action and activities are in perspective:

- **The Participatory Democracy Index (IDP)** : index launched by IOPD Africa, which contributes to the implementation of the Sustainable Development Goals (SDGs), the African Union's Agenda 2063 and the New Urban Agenda. Its implementation will be closely aligned with the principles of participatory governance. It will make it possible to measure participatory democracy in each country based on defined indicators and thus establish benchmarking between the different countries.
- **IOPD cooperation framework 2021-2026**: framework for dialogue, capacity building and resource mobilization with 4 levels of intervention (region, country, municipality, communities)
- **AFRICITIES 9**: flagship pan-African event of the United Cities and Local Governments of Africa (UCLGA), which takes place every three years in one of the five regions of the continent. The 9th Edition to be held from May 17 to 21, 2022 in Kisumu

will focus on the theme "The role of African intermediary cities in the implementation of the United Nations 2030 Agenda and the 2063 Agenda of the African Union »

- **World Urban Forum 11:** The World Urban Forum (WUF) is the premier global conference on sustainable urbanization. The 11th Edition will be held in the city of Katowice, Poland, from June 26 to 30, 2022
- **5 international training sessions** on local economic development (March 15-25, 2022 in Abidjan), the prevention and fight against corruption in local governments (April 15-25, 2022 in Tunis and July 12-22, 2022 in Abidjan), participatory approaches and citizen engagement in local public management (August 29 - September 9, 2022 in Dakar) and training sessions for trainers in local leadership (November 8-18, 2022 in Abidjan)
- **Operational Perspectives:** finalization of the country overview and updating of local governments profiles on the IOPD Africa platform and launch of thematic discussions
- **Organization of the Local Leadership Excellence Award:** event that aims to promote excellence, creativity and innovation in territorial governance. A prospection is also planned for Cote d'Ivoire.
- **Announcement of the 2023 DEMOPART Conference :** call for applications for cities interested in hosting the next IOPD Africa conference, scheduled for 2023
- **Finalization of the installation of operational focal points** at sub-regional and country level.